

SALT RIVER BUSINESS IMPROVEMENT DISTRICT BUSINESS PLAN

1 JULY 2024 – 30 JUNE 2029



Prepared by:

Salt River Business Improvement District NPC (SRBID)
(NPC Reg. No. 2015/027543/08)
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Contents

PART A: Motivation Report

Introduction	4
SRBID Area:	5
SRBID Mission	7
SRBID Vision.....	7
SRBID Goals.....	7
Consistency with Integrated Development Plan (IDP)	8
Proposed Services.....	9
Improving Public Safety	9
Public Safety Patrol Officers	10
The public safety plan includes	11
Assistance from the City of Cape Town.....	11
CCTV Surveillance Project.....	11
Operational security forum	12
Perimeter security and security applications	13
Maintenance and Cleansing	14
Environmental Development	17
Recycling Initiative.....	17
Promotion of Social and Economic Development.....	18
Communication	19
Property Owner Supported Projects	20
5-Year Budget of the SRBID	20
Financial Impact of the CID.....	20

The budget for each year of the Business Plan is as follows:.....	21
Proposed Management Structure	22
Permissible Amendments to the Business Plan	22
List of all Rateable Properties within the CID	23
PART B: Five-Year Term Implementation Plan	
PART C: Five-Year Budget	

A. MOTIVATION REPORT

Introduction

Salt River is a well-established residential and business district known for its specific character. Historically the area supported a unique business mix including some light industries, specifically in the textile and clothing sector. The Salt River Business Improvement District (SRBID) was formally established in 2014 providing supplementary public safety, urban maintenance, and urban cleaning services in close cooperation with the various City Departments as well as South African Police Services (SAPS).

The formation of the Salt River Business Improvement District (SRBID) in 2014 enabled the establishment of a statutory body to manage and implement supplementary public safety and urban management operations in addition to those services provided by the City of Cape Town. The property owners from the area paid an additional rate to fund supplementary services for that specific area as set out in the business plan for the area. The supplementary services included the provision of public safety, cleaning services, maintenance and/or upgrading of the urban public environment and/or infrastructure and social services that addresses social issues in the area.



In recent years the area has seen several new retail and residential developments. Along with Woodstock, Salt River has also become the focus point for several social housing projects initiated by the City of Cape Town.

With its second term extension imminent, the SRBID is positioning itself to address the ongoing issues impacting the area, noting that further developments and urban densification in the area will increase the potential for urban infrastructure damage, traffic congestion, littering and increased opportunities for crime that may impact the entire area. In light of these challenges the SRBID aims to continue to motivate property owners to enhance their investments and work closely with the SRBID and the City of Cape Town.

The continued improvements and upgrades proposed in this business plan is funded by an additional rate levied on non-residential rateable property located within the SRBID.

By 30 June 2024 the current five-year term will be completed, and this Business Plan focusses on the next five-year term that will commence on 1 July 2024.

Company: Salt River Business Improvement District NPC (SRBID)
Registered Office: 97 Durham Avenue, Salt River, Cape Town, 7925

SRBID Board:

Francois Steyn	-	Double Tree by Hilton
Angelo Lanfranchi	-	Swish Properties
Lucy Beard	-	Hope Distillery

Auditor: C2M Chartered Accountants
Accountant: Nicolene Cooke's Accounting Services
Company Secretarial Duties: C2M Chartered Accountants
SRBID Management Company: Geocentric Urban Management (Pty) Ltd
No 2 12th Street
Elsies River Industrial
7490
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www.geocentric.co.za
021 565 0901

Contact Details:

CID Manager	073 102 9946
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Website	www.srbid.co.za

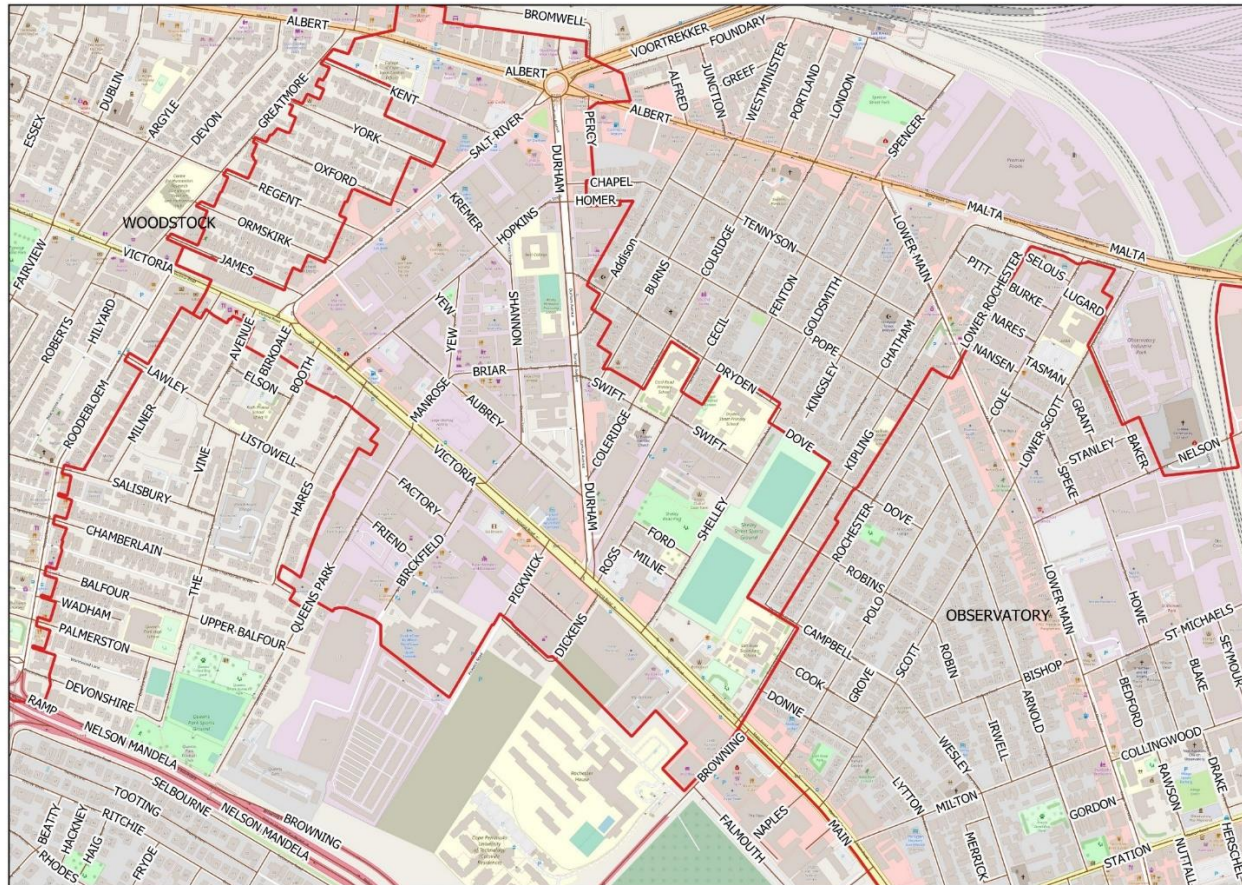
SRBID Area:

Northern Boundary – From the intersection of Bromwell Street and Voortrekker Road along Albert Road up to Mill Street to include all properties bordering on Albert Road.

Eastern Boundary – From the intersection of Rochester Road and Victoria Road northwards to Campbell Street. The border then follows the eastern boundaries of properties 16081, 16080, 16079, 16078, 16075 and 16069 up to Dove Street. The boundary then follows Shelley Road, Dryden Street and Coleridge Road up to Swift Street, the Burn Street and Addison Street to include all properties bordering on Durham Street. The boundary then follows Durham Street up to Salt River Circle to include all properties bordering on Durham Street.

Southern Boundary – From the intersection of Milner Road and Victoria Road eastwards up to Queens Park Avenue and along Queen Park Avenue up to the intersection with Chamberlain Street. The boundary then follows the southern boundaries of properties 13777, 13778 and 14109 up to Pickwick Road to Copperfield Road to Dickens Road and then along Victoria Road to include all properties bordering on Victoria Road up to the intersection with Browning Road and Rochester Road.

Western Boundary – From Albert Road along Greatmore Road to Kent Street and along Kent Street to Salt River Road. Along Salt River Road to include all properties bordering on Salt River Road up to Victoria Road and along Victoria Road up to Milner Road to include all properties bordering on Victoria Road.



SRBID Mission

It is the mission of the SRBID to create an inviting and safe business district attractive and safe for visitors and shoppers alike.

SRBID Vision

The vision of the SRBID is to establish and maintain a safe, clean, well-managed CBD area that attracts and retains business investment and attractive retail opportunities.

SRBID Goals

- Improve Public Safety significantly by proactive visible patrolling and cooperation with existing SAPS and City of Cape Town Law Enforcement efforts as well as other security service providers in the area.
- Creating a safe and clean public environment by addressing issues of maintenance and cleaning of streets, pavements and public spaces.
- Manage existing and new public infrastructure for the future benefit of all the users of the area.
- Protect property values.
- Attract new investment to the area.
- Support and promote social responsibility in the area.
- The sustained and effective management of the SRBID area.

The core values of the SRBID are focussed on the delivery of supplementary municipal services to the community of property and business owners and those that work and visit the Salt River area. The Board and the appointed management entity and service providers aim to deliver these services in a cost-effective and sustainable manner. This requires consistent evaluation of the performance of the service providers and the execution of the day-to-day business of the SRBID in a transparent and accountable manner. Typically, this is achieved through:

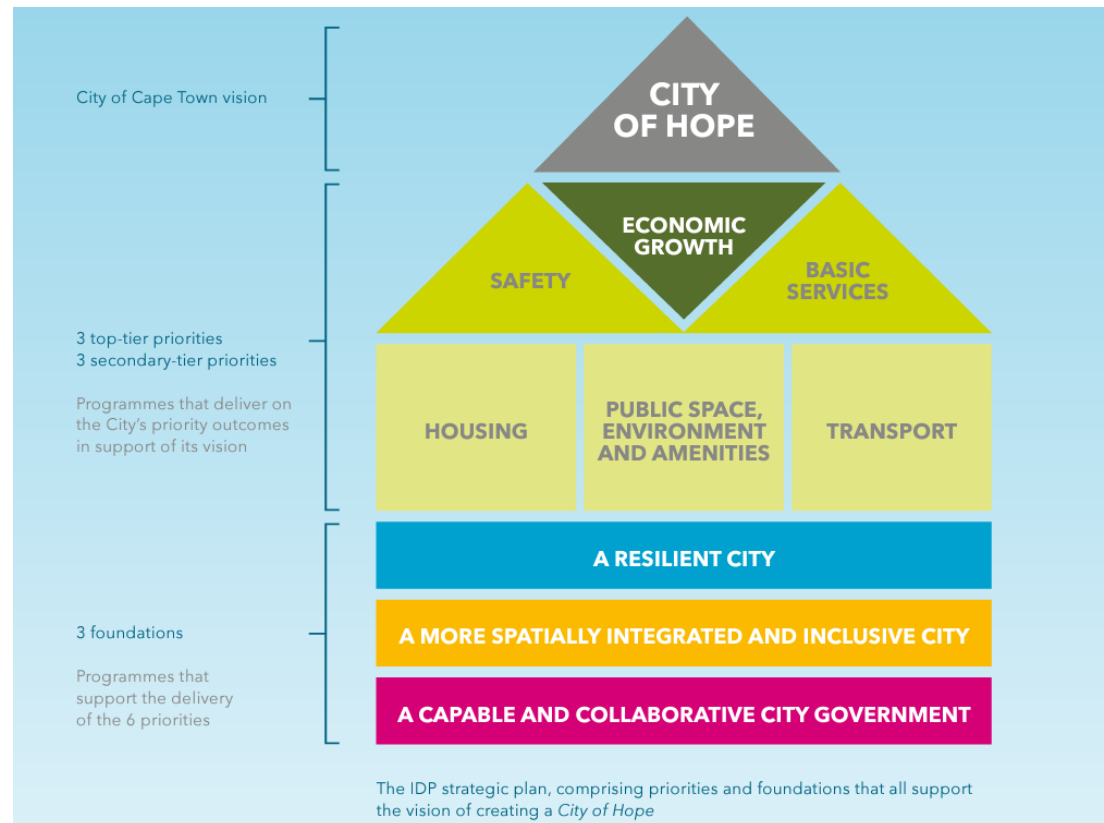
- rigorous reporting to the Board of Directors and the City of Cape Town,
- facilitation of local community participation in board meetings and members' meetings of the CID company,
- proper accounting and financial reporting that meet auditing standards,
- reporting part years performance to the NPC members at the Annual General Meeting,
- the submission of annual reports to the local Subcouncil and CID Branch, and
- publication of all relevant documentation online.

Consistency with Integrated Development Plan (IDP)

Introduction

The IDP of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities. Together this supports the vision for the City of Cape Town's City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. The SRBID's supplementary services are consistent with the City's IDP objectives with specific reference to the following programmes:

- **Safety.** The Public Safety plan supports effective Law Enforcement to make communities safer and this is supported using technology such as CCTV. The Public Safety plan also strengthens safety partnerships, thereby aiming for a holistic crime prevention programme as noted in Objective 5 and 6 of the IDP.
- **Economic Growth.** The SRBID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management, and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities. A well-maintained and managed area stimulates investment and SRBID therefore directly supports further economic growth.
- **Cleaning and the environment.** The SRBID urban cleaning, maintenance, and recycling plan supports the objectives of a healthy and sustainable environment. This is specifically aimed at the public space and amenities of the city, creating safe, quality public spaces whilst supporting environmental sustainability. The waste minimisation and cleaning activities provided as a supplementary service further enhances the basic services provided by the City.



- **Urban Maintenance.** The SRBID urban maintenance work also supports Objective 13 in the IDP through the maintenance of road and associated infrastructure thereby creating a better environment for pedestrians, cyclists, and vehicles alike.
- **Social Development.** The SRBID supports the City's Social Upliftment Strategies to find lasting solutions for Social Development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities.

Each of these priorities and objectives are considered within each of the main service areas of the SRBID business plan and highlighted in each section.

Proposed Services

In order to address the ongoing needs of the area the SRBID will continue to address six main focus areas namely:

- a) The management of the SRBID operations.
- b) The provision of public safety and security measures in the public areas only.
- c) The cleaning, greening and maintenance of the public spaces in the area.
- d) In cooperation with the relevant City of Cape Town departments, actions will be taken to address and monitor urban management issues related to the public infrastructure in the SRBID;
- e) Through constructive partnerships with all the role-players in the SRBID a recycling initiative will be implemented to improve the sustainability of the businesses and potentially create employment opportunities and social upliftment in the area; and
- f) Marketing and promotional efforts will be undertaken to promote the SRBID as a well-managed and functioning business and residential node.

Improving Public Safety

In order to improve safety and security the SRBID will retain and improve its comprehensive and integrated public safety plan for the area in conjunction with an appointed service provider. These actions will include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate
- Community organisations

- Other stakeholders

The SRBID initiative and the inherent security situation of the area requires the deployment of public safety patrol officers to adequately secure the public areas. Such a deployment can be expensive to implement and therefore the focus of the public safety plan is on patrols through roaming vehicles, public safety patrol officers on foot and public safety patrol officers on motorcycles with the highest number of resources deployed during day-time operations between 06:30 and 17:30 when most businesses are operational in the area. Considering the contributions from other stakeholders such as SAPS and safety and security efforts from the City of Cape Town the following public safety and security plan is proposed for the SRBID. This plan involves the deployment of Public Safety Patrol Officers (similar to the concept of Neighbourhood Safety Ambassadors) and an extensive public CCTV surveillance system to provide a reassuring presence on streets 7 days a week.

Public Safety Patrol Officers

The public safety patrol officers are brightly uniformed ambassadors that help to maintain an inviting and comfortable experience by serving as additional “eyes and ears” for local law enforcement agencies. They are the face of the area. Typically, they get to know their neighbourhood and community very well and often serve as a first point of contact for emergency needs, help law enforcement to maintain order and provide an additional deterrent to crime through their consistent coverage and visibility. Public Safety Patrol Officers are equipped with two-way radios and walk or patrol the area at key times of the day. They become an integral part of general law enforcement, often being the ones to identify public safety issues and form an extension of SAPS and the local authority law enforcement. A small group of well-trained public safety patrol officers have proven to be very successful in securing an area through active engagement with all people in the precinct. Additional training of patrol officers is required to become knowledgeable on issues such as public safety and reporting, first aid and first-responder training, communication skills and homeless outreach services. Beyond basic training the Public Safety Patrol Officers develop a keen awareness and information of specific neighbourhood safety issues including drug trade, gang presence, poverty, social issues, criminal activity and behaviour. If required patrol officers also provide walking escorts to people entering businesses early or staff leaving work late or elderly and vulnerable people feeling insecure.



The current public safety plan includes six (6) public safety patrol officers on foot deployed in the SRBID, Monday to Friday between 06:30 and 17:30 and four (4) public safety patrol officers on foot deployed in the SRBID, Saturday and Sunday between 06:30 and 17:30. When specific operations are underway, the SRBID mobile public kiosk will serve as a public contact point within the SRBID and serve as a reporting point for the patrol officers. In addition, the area will be patrolled by two (2) public safety patrol vehicles on a 24 hour/7 days a week basis. The public safety deployment will be supported by a comprehensive radio and communications network linked to a supporting control room to be supplied by the service provider.

The public safety plan includes

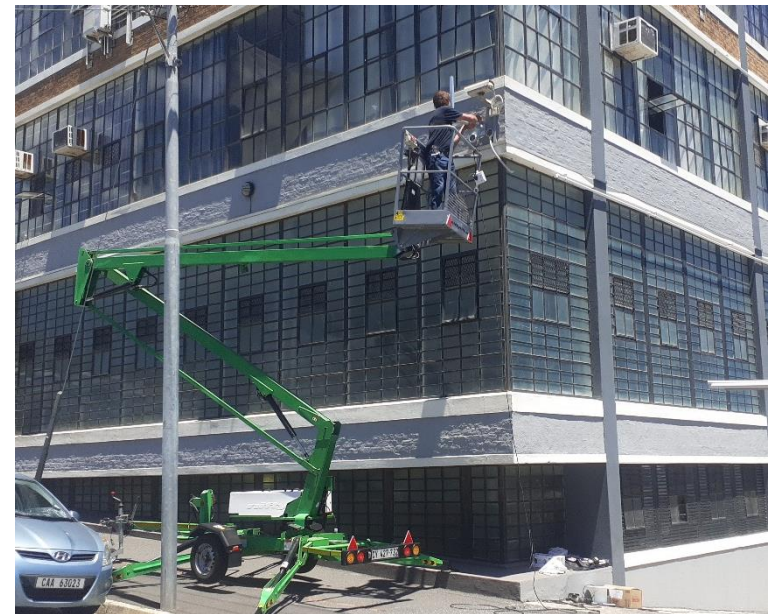
- 6 x public safety officers on foot patrolling the area, Monday – Friday during the day-time (06:30 – 17:30).
- 4 x public safety officers on foot patrolling the area, Saturday and Sunday during the day-time (06:30 – 17:30).
- 2 x public safety patrol vehicles patrolling the area on a 24/7 basis.
- Radio communications network.
- Centralised Control Room with CCTV monitoring.
- CCTV camera network comprising of Pan Tilt Zoom (PTZ) and Static Artificial Intelligence (AI) cameras and monitoring.

Assistance from the City of Cape Town

The SRBID will further enhance its public safety initiative through close cooperation with the Safety and Security Directorate of the City of Cape Town to link in with their initiative to support a safer public environment. This effort will be focused on utilising the services of a contracted Law Enforcement Officer from the City of Cape Town to work with the public safety officers in the area from Monday to Friday. This officer is shared and co-funded by the adjacent Maitland City Improvement District.

CCTV Surveillance Project

The budget and business plan also incorporates the continuation of the CCTV surveillance programme whereby the initial capital expenditure for the implementation of strategically placed surveillance cameras have been completed and the current network of cameras will be maintained over the next 5 years. The SRBID has 11 Pan-Tilt-Zoom, and 12 Artificial Intelligence cameras in place. Future expansion includes the placement of Licence Plate Recognition (LPR) cameras at the entrances to the area. The cameras assist in acting as a



deterrent and assist in the monitoring of areas that are difficult to or less frequently patrolled by public safety patrol officers on motorcycles and patrol vehicles. The cameras also assist in directing patrollers to specific problems when detected.

Operational security forum

In order to facilitate an integrated approach, the SRBID will continue to participate in the safety and security forum in association with the appointed security service provider. These actions will include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate
- Community organisations
- Other stakeholders

This forum encourages the involvement of members of the SRBID, property owners, tenants, businesses and representatives of the above-mentioned organisations. Operational and response protocols are governed and decided upon at an operational forum convened to oversee safety and security initiatives within the area. This forum serves to share pertinent crime information as well as trends or emerging threats. The forum should ideally be attended by the following stakeholder groups:

- The preferred private security service provider – employed by the Improvement District
- The cleansing supervisor of the Improvement District
- The local SAPS Commander
- Metropolitan Police Services
- Law Enforcement Services
- Traffic Services
- A representative of the Community Policing Forum and Neighbourhood Watch
- Representatives of other private security companies operating within the area.



Perimeter security and security applications

Existing property owners and businesses should be encouraged to improve existing security applications on their property. This includes initiatives to encourage property owners and businesses to secure their perimeters as the SRBID public safety service provider may only operate in the public space.

The public safety services as planned is in support of the IDP, directly supporting the top-tier priorities of Safety, Economic Development and Basic Services.

The budget for the provision of Public Safety is R 3 618 970 or 63.2% of the annual budget of Year 1 of the Business Plan.

The cost of the public safety services over the five-year term is summarised below:

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Law Enforcement	R 140,000	R 154,00	R 169,400	R 186,340	R 204,974	R 854,714
Public Safety	R 3,290,685	R 3,537,487	R 3,802,789	R 4,088,008	R 4,394,608	R 19,113,586
CCTV Monitoring	R 188,285	R 202,406	R 217,587	R 233,906	R 251,449	R 1,093,633
TOTAL	R 3,618,970	R 3,893,893	R 4,189,785	R 4,508,254	R 4,851,031	R 21,061,933

Maintenance and Cleansing

Most established Improvement Districts have appropriate budgets available to deploy the services of a dedicated public cleaning service provider to provide the supplementary cleaning services required in their areas. To establish the most effective cleaning plan the strategy will support existing waste management services, identify specific management problems and areas and assist in developing additional waste management and cleaning plans for the area.

The plan will be executed by using a small team to:

- Decrease waste and grime in the area through a sustainable cleaning programme.
- Provide additional street sweeping, waste picking and additional refuse collection in all the public areas.
- Removal of illegal posters, graffiti and stickers from non-municipal infrastructure.

Urban infrastructure will be improved by:

- Continue to identify and monitor the status of public infrastructure such as roads, pavements, streetlights, road markings and traffic signs.
- Coordinating actions with the relevant City of Cape Town's departments to address infrastructure defects. This will be done through specific liaison with departments and officials in addition to the reporting and monitoring of repairs identified by the CID Manager.
- As a base level of repair and reinstatement has been achieved the SRBID team will implement local actions to correct minor issues.

In addition, the urban management team will in consultation with the relevant City Departments assist with:

- Graffiti removal from non-municipal infrastructure where possible.
- Removal of illegal posters and pamphlets from public spaces and non-municipal infrastructure as noted in the SRBID Implementation Plan part 4.
- Painting of road markings and correction of road signs.
- Greening, tree pruning and landscaping.
- Kerb, bollard and paving reinstatements.
- Storm water drain cleaning where required.







The cleaning contingent will deploy the team in various areas and rotate through the SRBID. Team members can be recruited from homeless people seeking gainful employment and training can be facilitated to improve their skills and potential utilisation. The cleaning and urban maintenance team includes:

- 4 x urban management workers per day which includes a supervisor.
- The shifts will be run Monday to Friday from 08:30 to 16:30

The following equipment will be required:

- General cleaning equipment such as spades, picks, etc.
- General maintenance tools such as scrapers, paint brushes, spanners etc.
- Materials such as paint, cement, cold asphalt and cleaning materials such as plastic bags which will be acquired as needed and within budgetary limitations.

Environmental Development

Recycling Initiative

The City of Cape Town's Waste Services have embarked on various recycling projects incorporating waste drop-off facilities completely dedicated to recycling and/or the appointment of waste recycling companies that support the collection and recycling of waste from businesses. The SRBID will continue the processes to develop and facilitate similar facilities and initiatives for the Salt River area in support of the need for recycling programs.

The cleaning and urban management services and environmental development as planned is in support of IDP The SRBID is working towards the **continuous development and improvement of the urban environment** through public safety, **cleaning, urban management** and social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.

The cleaning and urban management services and environmental development as planned is also in support of the delivery of basic services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority.

The budget for the provision of maintenance and cleansing and environmental development services is R 545 000 or 10% of the annual budget of Year 1 of the Business Plan.

The cost of maintenance and cleaning services and environmental development over the five-year term is summarised below:



Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Urban Maintenance	R 40,000	R 42,400	R 44,944	R 47,641	R 50,499	R 225,484
Cleansing Services	R 490,000	R 524,300	R 561,001	R 600,271	R 642,290	R 2,817,862
Environmental Development	R 15,000	R 15,900	R 16,854	R 17,865	R 18,837	R 84,556
TOTAL	R 545,000	R 582,600	R 622,799	R 665,777	R 711,727	R 3,127,902

Promotion of Social and Economic Development

The social issues of the entire City of Cape Town area are varied and complex and no single plan or approach will adequately address these issues. The SRBID will coordinate social intervention actions with the various NGO's and social improvement organisations in the area to assist in the development of a comprehensive strategy for addressing social issues in conjunction with the City of Cape Town, all relevant social welfare organisations and institutions. The SRBID management will assist to facilitate and monitor the strategy and implement social rehabilitation. Social intervention and development can only be achieved by offering unemployed and/or homeless people an alternative.

Through the development of pro-active programmes to create work opportunities for homeless people, certain NGOs have presented the opportunity to direct their work programmes to include cleaning and maintenance services to CIDs. These partnerships between CIDs and NGOs create a more cost-effective approach to the provision of a supplementary service to the municipal cleaning services when large area clean-ups or specific maintenance tasks are required. It is therefore suggested that in addition to the permanent maintenance team a social work programme is used to deploy previously homeless people from NGOs for specific clean-up projects in the SRBID area. This plan depends on close cooperation with NGOs and the City of Cape Town's social intervention strategy through which a small number of individuals can be identified to be re-integrated into society through gainful employment.



The social upliftment programmes as planned is in support of the IDP Social Development objectives. The SRBID supports the City's Social Upliftment Strategies to find lasting solutions for social development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and where possible create employment opportunities.

The social upliftment programmes as planned is in support of IDP. The SRBID social plan supports access to economic opportunities for the most vulnerable. It creates job opportunities for previously unemployed and homeless people through the partnerships with local NGOs.

The budget for the provision of promotion of social and economic development is R 90 000 or 2% of the annual budget of Year 1 of the Business Plan.

The cost of social and economic development over the five-year term is summarised below:

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Social and Economic Development	R 90,000	R 95,400	R 101,124	R 107,191	R 113,623	R 507,338
TOTAL	R 90,000	R 95,400	R 101,124	R 107,191	R 113,623	R 507,338

Communication

The focus will be on communicating with the members, businesses and property owners of the SRBID by:

- Maintaining an informative website.
- Distributing SRBID flyers and/or newsletters reflecting the initiatives and successes of the SRBID.
- Promoting the SRBID amongst the local businesses and industries.
- Promote community pride through the initiatives of the SRBID in making the area cleaner and safer.
- Promoting the SRBID through high visibility branding on the patrol vehicles.
- Promoting the SRBID through high visibility uniforms with SRBID branding for the patrol officers and maintenance workers.

Property Owner Supported Projects

Property owners with the financial means to contribute beyond their additional Municipal Property Rates for the SRBID will be encouraged to support various additional initiatives such as:

- Donation of infrastructure for the deployment of CCTV cameras on properties in strategic locations.
- Job creation and skills development opportunities.
- Funding of voluntary additional services including landscaping of public spaces through an “adopt a spot” initiative.
- Funding of additional security patrols in the public area.
- Funding for the direct employment of additional City of Cape Town Law enforcement officers.
- Donation of supplies and equipment for the operations of the SRBID such as uniforms, branding, signage and cleaning equipment.

All additional funding to be approved at an AGM and included into the next year’s Implementation Plan and Budget.

5-Year Budget of the SRBID

The detailed 5-year budget for the implementation and operations of the SRBID is set out in Part C. It reflects the identified needs of the SRBID operations in as cost effective a manner as possible. Income in the form of additional rates will be derived from all eligible properties in the area and this attracts VAT. Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any SRBID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City’s Rates Policy.

Financial Impact of the CID

As per the City’s City Improvement District (CID) Policy, an annual budget is prepared by the SRBID, based on the needs of the area as described in the business plan. The budget provides for envisaged supplementary and related services and actual costs of operation as well as a 3% (three percent) rolling bad debt provision.

The CID is funded by property owners in the CID area through an additional property rate levied on the municipal valuation of all eligible properties within the boundaries of the CID. Additional property rate is variable at the current gazetted rate and is calculated by the City during the City’s annual budget process.

The CID Policy allows for a differentiation in rates for the different categories of properties but due to the way the SRBID was established only a non-residential additional property rate is applicable in the SRBID.

The Additional Rate is expressed as a Rand-in-the-rand and is calculated by dividing the CID budget total with the total municipal valuation of all non-residential properties within the boundary of the CID. The CID budget and Additional Rate is approved by Council with the City's budget and is applicable over a financial year, which starts on 1 July.

The budget for each year of the Business Plan is as follows:

YEAR	TOTAL EXPENDITURE	REVENUE (Funding Source: Additional Rates)	REVENUE (Other Funding Source e.g. Accumulated Surplus / Donations / Sponsorship / Parking etc.)	% INCREASE IN ADDITIONAL RATES REQUIREMENT
1	R 5 725 742	R 5 625 742	R 100 000	6,9%
2	R 6 173 199	R 6 023 199	R 150 000	7,1%
3	R 6 599 658	R 6 449 658	R 150 000	7,1%
4	R 7 057 259	R 6 907 259	R 150 000	7,1%
5	R 7 548 300	R 7 398 300	R 150 000	7,1%

Individual contributions for residential and non-residential properties can be calculated as follows:

1. Municipal valuation x R 0.XXXXXX = Annual contribution (VAT excl.) – Note: R 0.XXXXXX represents the approved SRBID additional property rate.
2. Annual contribution (VAT excl.) ÷ 12 = Average monthly contribution (VAT excl.)
3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

e.g. R5,000,000 x R 0.002953 = R14,765.00 ÷ 12 = R1,230.42 x 1.15 = R1,414.98

Proposed Management Structure

The SRBID is managed by a board of directors, elected by the members of the Salt River Business Improvement District NPC (SRBID). A Board of Directors consists of property owners within the SRBID and a political representative from the City of Cape Town attending Board Meetings as an observer. The Board manages a Non-Profit Company (NPC), which is responsible for the management of the CID, within the framework of the approved SRBID business plan and oversees the implementation thereof.

Elected Board members take responsibility for the various portfolios in the company and regular board meetings allow the directors to review current operations and apply corrective measures as required.

The Board can appoint service providers and staff to manage the day-to-day operations within the SRBID. The supplementary services provided by the SRBID should represent the actual needs of the area according to the vision of the property owners for the area. The services provided are decided upon by the property owners as CIDs are property-owner driven. The SRBID is managed by a management company appointed by the Board and will oversee the day-to-day delivery of the additional services according to the Business Plan.

All of the above is subject to monitoring and oversight by various departments in the City of Cape Town. The CID Branch also advises on administrative and governance compliance.

An Annual General Meeting (AGM) is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM. The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

The budget for the provision of management and administrative services is R1,053,000 or 18.4% of the annual budget of Year 1 of the Business Plan. Also included is a rolling bad debt provision of 3% and depreciation of 2% in Year 1 of the Business Plan.

Permissible Amendments to the Business Plan

There are currently no plans to investigate or explore significant changes to the strategy or operations of the SRBID and therefore none are noted here.

If, at any time, it were decided that the geographical boundaries of SRBID needed to change or any other material change to the business plan, then such change would need to go through a formal process as required in terms of section 26 of the CID By-law.

If additional services are required, stemming from collaboration with City departments, which are not specified in the motivation report but deemed supplementary municipal services, the business plan can be amended without further consent by submitting a request to the City in terms of section 25 of the CID By-law as long as it is not material.

List of all Rateable Properties within the CID

A list of all the rateable properties within the SRBID is attached as Annexure A.



SALT RIVER BUSINESS IMPROVEMENT DISTRICT (SRBID)

5 YEAR IMPLEMENTATION PLAN

1st July 2024 to 30th June 2029

MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1	→					Manager and Board	Operational	Service providers to be appointed by means of a well-documented fair, equitable, transparent and competitive process. Review service provider appointment in last year of contract period by means of a well-documented fair, equitable, transparent and competitive process.
2	Appointment of suitably qualified staff	Appointed suitably qualified staff	Year 1	→				→	Manager and Board	Operational	Well documented recruitment and selection process. For contracted staff, review staff contracts in last year of contract period.
3	Appoint an auditor	IRBA registered auditor appointed	Year 1	→					Manager and Board	Operational	IRBA registered auditor appointed at the AGM.

MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
4	Board meetings	Quarterly Board meetings.	Quarterly	4	4	4	4	4	Manager and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.
5	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Manager	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.
6	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually	1	1	1	1	1	Manager and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
7	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to City	Annually	1	1	1	1	1	Manager	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.
8	Review arrears list	Report arrears to board	Quarterly	4	4	4	4	4	Manager	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.
9	Annual feedback to members at AGM	Host legally compliant AGM	Annually	1	1	1	1	1	Manager and Board	Board	Host successful AGM before 31 December.
10	Submit Annual Report and Annual Audited Financial Statements to Sub-council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.

MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
11	CIPC Compliance • Annual Returns	Submit Annual Returns to CIPC within 30 business days of company registration date	Annually	1	1	1	1	1	Manager and Board	Operational	Submit proof of submission to CID Branch.
12	CIPC Compliance • Directors change • Auditors change • Company Secretary	Submit amendments to CIPC within 10 business days of the change	Ongoing	→	→	→	→	→	Manager and Board	Operational	Submit proof of submission to CID Branch.
13	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding issues	Monthly	12	12	12	12	12	Manager and Board	Operational	Follow up with sub-council in respect of outstanding service requests
14	Participate in the review / development of the City's Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually	1	1	1	1	1	Manager and Board	Operational	October to February of every year.
15	Participate in the City's Capital and Operating Budgets process	Annual submissions to Subcouncil Manager.	Annually	1	1	1	1	1	Manager and Board	Operational	By September of each year.
16	Maintain NPC membership	Up to date NPC membership register	Ongoing	→	→	→	→	→	Manager and Board	Operational	Maintain up to date membership list on website.

MANAGEMENT AND OPERATIONS

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
17	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5					1	Manager and Board	Operational	Prepare a new business plan in the last year of term.
18	Annual Tax Compliance Status	Within one month after expiry date.	Annually	1	1	1	1	1	Manager and Board	Operational	Upload Tax Compliance Status via the eServices portal.
19	Adjustment Budget	Board approved adjustment budget	Annually	1	1	1	1	1	Manager and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.
20	First Board meeting post AGM	Allocate portfolios, elect Chairperson, sign Declaration of Interest, complete POPIA declaration	Annually	1	1	1	1	1	Manager and Board	Operational	All new directors to receive relevant documents.
21	Register with the Information Regulator of South Africa	Compliance with Information Regulator of South Africa	Year 1	→					Manager and Board	Operational	
22	VAT reconciliation and tax returns	BI-monthly VAT returns and annual tax returns submitted to SARS on time	Bi-monthly	6	6	6	6	6	Manager and Board	Operational	

PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Local Authority and existing Public Safety service provider using their experience as well as available crime statistics
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s)	Year 1	→					Board	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services and CCTV Monitoring through a fair, equitable, transparent and competitive process
3	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.
4	Record Public Safety Incidents	Up to date public safety incident records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report

PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
5	CID participation in joint operations	Participated in joint operations	Adhoc	1	1	1	1	1	Manager and Service Provider	Annual Report where applicable	Participation in joint operations dependent on the public safety needs of the area
6	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches
7	Participate in local safety forums	Attend local safety forums	Quarterly	4	4	4	4	4	Manager and Service Provider	Operational	Participate in existing Neighbourhood Watch, Community Police Forum, other CIDs and SAPS meetings
8	Application to be submitted to secure Law Enforcement Officer	Application submitted to the CCT	Annually	1	1	1	1	1	Manager	Operational	Contact Law Enforcement Department by February of every year. Contract concluded by April of every year
9	Deploy Law Enforcement Officer/s in support of the Public Safety strategy and management plan	Law Enforcement Officers deployed in CID	Ongoing	→	→	→	→	→	Manager and City of Cape Town	Operational	
10	Plan deployment of CCTV cameras	CCTV Camera deployment included in Public Safety strategy and management plan	Ongoing	→	→	→	→	→	Board, Manager and Service Provider	Board and Operational	

PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
11	Register CCTV Cameras with the CCT	Cameras registered with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	
12	Monitor CCTV Cameras	Monitoring of CCTV Cameras by appropriately qualified service providers.	Ongoing	→	→	→	→	→	Manager	Operational	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a maintenance and cleansing service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a maintenance and cleansing service provider(s) through a fair, equitable, transparent and competitive process

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
3	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing services by the appointed service provider and evaluate levels of service provided.
4	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request
5	Cleaning of streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Ongoing	→	→	→	→	→	Manager	Operational	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request
6	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with sub-council in respect of outstanding CCT service requests
7	Combat Illegal dumping	Logged CCT service request resolved	Ongoing	→	→	→	→	→	Manager	Operational	Follow up with relevant department in respect of outstanding CCT service requests
8	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
9	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing	→	→	→	→	→	Manager	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request
10	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report
11	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure b. Roads and Stormwater infrastructure c. Road markings d. Grass cutting in Public Open Spaces incl. Parks e. Street furniture	Completed minor maintenance to CCT infrastructure	Ongoing	→	→	→	→	→	Manager and Service Provider	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance

MAINTENANCE AND CLEANSING

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
12	Identify problems, required maintenance or damage to CCT infrastructure and report to relevant department including: a. Street lighting b. Water and Sanitation c. Roads and Stormwater d. Traffic signals and road markings e. Public Open Spaces incl. Parks	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager	Operational, Board and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests

ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics

ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Appoint an environmental development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint an environmental development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the environmental development management plan	Approved environmental development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide environmental development services by the appointed or existing service provider and evaluate levels of service provided.
4	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Urban Waste Management Law Enforcement
5	Implement a Recycling programme	Recyclable waste collected	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff.
6	Install public recycling bins	Public recycling bins installed	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff in partnership with the City

ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
7	Implement and maintain landscaping projects	Landscaping projects implemented and maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
8	Install and maintain street furniture	Street furniture maintained	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	
9	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	
10	Improve green urban environment	Green urban environment	Ongoing	→	→	→	→	→	Manager and Service Provider	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.
11	Monitor environmental health of waterways	Report findings to the relevant CCT department and log CCT service request	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

SOCIAL AND ECONOMIC DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics
2	Appoint a social development service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a social development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the social and economic development management plan	Approved social and economic development strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide social and economic development services by the appointed or existing service provider and evaluate levels of service provided.
4	Monitor and review implementation of informal trading plans in support of economic development	Managed informal trading	Ongoing	→	→	→	→	→	Manager and Service Provider	Board, Operational and Annual Report where applicable	

SOCIAL AND ECONOMIC DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
5	Promote Social Development awareness	Quarterly awareness campaign through newsletters or website	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Social Development & Early Childhood Development Directorate and social welfare organisations
6	Work in conjunction with local social welfare and job creation organisations and develop the delivery of the supplementary services to improve the urban environment	Job creation through social intervention	Ongoing	→	→	→	→	→	Manager and social welfare organisations	Annual Report	Partner with CCT Social Development and social welfare organisations
7	Provide social services	Social service to recipients	Ongoing	→	→	→	→	→	Manager and Social Worker	Board and Annual Report	

COMMUNICATION

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
1	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1	→					Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics

COMMUNICATION

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Appoint a communication service provider(s)	Contracted service provider(s)	Year 1	→					Board	Board	Appoint a communication service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
3	Review and approve the communication management plan	Approved communication strategy and management plan	Annual	1	1	1	1	1	Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide communication services by the appointed or existing service provider and evaluate levels of service provided.
4	Maintain Website	Up to date website	Ongoing	→	→	→	→	→	Manager	Board	In terms of CCT CID Policy requirements
5	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Manager	Operational	Including use of social media platforms
6	Regular interaction with property and business owners	Feedback on interactions	Ongoing	→	→	→	→	→	Manager	Operational	
7	CID information signage	Clearly identifiable CID signage	Ongoing	→	→	→	→	→	Manager	Operational	Signage to be visible and maintained with CCT approval

SALT RIVER BUSINESS IMPROVEMENT DISTRICT

5 YEAR BUDGET AS PER BUSINESS PLAN

	2024/25	2025/26	2026/27	2027/28	2028/29
INCOME	R	R	R	R	R
Income from Additional Rates	-5 625 742 98.3%	-6 023 199 97.6%	-6 449 658 97.7%	-6 907 259 97.9%	-7 398 300 98.0%
Other: Accumulated Surplus	-100 000 1.7%	-150 000 2.4%	-150 000 2.3%	-150 000 2.1%	-150 000 2.0%
TOTAL INCOME	-5 725 742 100.0%	-6 173 199 100.0%	-6 599 658 100.0%	-7 057 259 100.0%	-7 548 300 100.0%
EXPENDITURE	R	R	R	R	R
Core Business	4 253 970 74.3%	4 571 893 74.1%	4 913 708 74.5%	5 281 222 74.8%	5 676 380 75.2%
Cleansing services	490 000	524 300	561 001	600 271	642 290
Environmental upgrading	15 000	15 900	16 854	17 865	18 937
Law Enforcement Officers / Traffic Wardens	140 000	154 000	169 400	186 340	204 974
Public Safety	3 290 685	3 537 487	3 802 798	4 088 008	4 394 608
Public Safety - CCTV monitoring	188 285	202 406	217 587	233 906	251 449
Public Safety - CCTV - Leasing of cameras	-	-	-	-	-
Social upliftment	90 000	95 400	101 124	107 191	113 623
Urban Maintenance	40 000	42 400	44 944	47 641	50 499
Depreciation	120 000 2.1%	120 000 1.9%	120 000 1.8%	120 000 1.7%	120 000 1.6%
Repairs & Maintenance	30 000 0.5%	31 800 0.5%	33 708 0.5%	35 730 0.5%	37 874 0.5%
General Expenditure	1 053 000 18.4%	1 118 810 18.1%	1 188 752 18.0%	1 263 089 17.9%	1 342 097 17.8%
Accounting fees	26 500	28 355	30 340	32 464	34 736
Administration and management fees	790 000	837 400	887 644	940 903	997 357
Advertising costs	9 000	9 630	10 304	11 025	11 797
Auditor's remuneration	20 000	21 400	22 898	24 501	26 216
Bank charges	2 500	2 675	2 862	3 063	3 277
Contingency / Sundry	10 000	10 700	11 447	12 250	13 108
Insurance	7 500	8 025	8 587	9 188	9 831
Marketing and promotions	24 000	25 680	27 478	29 401	31 459
Meeting expenses	4 000	4 280	4 580	4 900	5 243
Office rental	130 000	139 100	148 837	159 256	170 403
Secretarial duties	4 500	4 815	5 152	5 512	5 900
Telecommunication	25 000	26 750	28 623	30 626	32 770
Capital Expenditure (PPE)	100 000 1.7%	150 000 2.4%	150 000 2.3%	150 000 2.1%	150 000 2.0%
CCTV / LPR Cameras	100 000	150 000	150 000	150 000	150 000
Bad Debt Provision 3%	168 772 2.9%	180 696 2.9%	193 490 2.9%	207 218 2.9%	221 949 2.9%
TOTAL EXPENDITURE	5 725 742 100.0%	6 173 199 100.0%	6 599 658 100.0%	7 057 259 100.0%	7 548 300 100.0%
(SURPLUS) / SHORTFALL	-	-	-	-	-
GROWTH: EXPENDITURE	5.8%	7.8%	6.9%	6.9%	7.0%
GROWTH: ADD RATES REQUIRED	6.9%	7.1%	7.1%	7.1%	7.1%

LIST OF RATEBLE PROPERTIES WITHIN THE SALT RIVER BID

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Offices	4 250 000	411	ALBERT ROAD		0	9206	10661
Commercial	Body Corporate	-	364B	VICTORIA ROAD		0	19994	27664
Commercial	Vac Bus Land	1 480 000	3	DOUGLAS STREET		0	9191	10644
Commercial	Warehouse	2 700 000	415	ALBERT ROAD		0	9205	10660
Commercial	Warehouse	2 700 000	415	ALBERT ROAD		0	9205	10660
Commercial	Warehouse	2 700 000	415	ALBERT ROAD		0	9205	10660
Commercial	Offices&Retail	-	407	ALBERT ROAD		0	9207	10662
Commercial	Retail	7 000 000	399	ALBERT ROAD		0	9208	10663
Commercial	Schools	15 500 000	334	ALBERT ROAD		0	9817	11781
Commercial	Retail	10 830 000	354	ALBERT ROAD		0	9822	11786
Commercial	Offices	1 380 000	378	ALBERT STREET		0	9828	11795
Commercial	Warehouse	2 580 000	380	ALBERT STREET		0	9829	11796
Commercial	Vac Gen Resd L	1 210 000	9	KENT STREET		0	9834	11805
Commercial	Vac Gen Resd L	630 000	5	KENT STREET		0	9835	11806
Commercial	Vac Gen Resd L	1 290 000	1	KENT STREET		0	9836	11807
Commercial	Offices	7 680 000	28	KENT STREET		0	9849	11829
Commercial	Offices	7 680 000	28	KENT STREET		0	9849	11829
Commercial	Hostel	10 900 000	32	KENT STREET		0	9871	11861
Commercial	Hostel	10 900 000	32	KENT STREET		0	9871	11861
Commercial	Block of Flats	1 290 740	53	OXFORD STREET		0	9896	11891
Commercial	Retail	5 390 000	203	VICTORIA ROAD		0	9995	12027
Commercial	Retail	1 790 000	217	VICTORIA ROAD		0	9996	12028
Commercial	Retail	1 240 000	221	VICTORIA ROAD		0	9998	12030
Commercial	Light Indust.	2 710 000	223	VICTORIA ROAD		0	9999	12033
Commercial	Retail	5 100 000	227	VICTORIA ROAD		0	10001	12035
Commercial	Retail	5 100 000	227	VICTORIA ROAD		0	10001	12035
Commercial	Retail	11 300 000	233	VICTORIA ROAD		0	10002	12038
Commercial	Retail	1 900 000	82	SALT RIVER ROAD		0	10003	12039
Commercial	Retail	1 900 000	82	SALT RIVER ROAD		0	10003	12039
Commercial	Retail	-	278	MILNER ROAD		0	11065	13541
Commercial	Retail	2 310 000	282	VICTORIA ROAD		0	11074	13569
Commercial	Retail	2 310 000	282	VICTORIA ROAD		0	11074	13569

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Offices&Retail	4 000 000	294	VICTORIA ROAD		0	11094	13590
Commercial	Offices&Retail	4 000 000	294	VICTORIA ROAD		0	11094	13590
Commercial	Retail	8 220 000	296	VICTORIA ROAD		0	11095	13591
Commercial	Retail	8 220 000	296	VICTORIA ROAD		0	11095	13591
Commercial	Retail	6 150 000	310	VICTORIA ROAD		0	11103	13609
Commercial	Retail	8 150 000	312	VICTORIA ROAD		0	11104	13610
Commercial	Open Storage	2 100 000	316	VICTORIA ROAD		0	11111	13622
Commercial	Vac Bus Land	1 620 000	320	VICTORIA ROAD		0	11113	13624
Commercial	Retail	5 580 000	332	VICTORIA ROAD		0	11128	13650
Commercial	Retail	1 680 000	334	VICTORIA ROAD		0	11129	13653
Commercial	Retail	4 250 000	338	VICTORIA ROAD		0	11131	13655
Commercial	Retail	4 250 000	338	VICTORIA ROAD		0	11131	13655
Commercial	Warehouse	19 000 000	19	KENT STREET		0	11945	14700
Commercial		8 400 000	64	SALT RIVER ROAD		0	11946	14703
Commercial	Offices&Retail	3 700 000	195	VICTORIA ROAD		0	11948	14705
Commercial	Offices&Retail	3 700 000	195	VICTORIA ROAD		0	11948	14705
Commercial	Retail	10 120 000	388	ALBERT STREET		0	12159	15069
Commercial	Retail	10 120 000	388	ALBERT STREET		0	12159	15069
Commercial	Vac Bus Land	3 970 000	431	ALBERT STREET		0	12228	15147
Commercial	Offices	1 100 000	100	REGENT STREET		0	296988	115328
Commercial	Offices	1 100 000	100	REGENT STREET		0	296988	115328
Commercial	Offices	1 100 000	100	REGENT STREET		0	296988	115328
Commercial	Retail	5 800 000	374	ALBERT STREET		0	79990	115345
Commercial	Offices	6 910 000	37	HARES AVENUE		0	80542	116086
Commercial	Offices	6 910 000	37	HARES AVENUE		0	80542	116086
Commercial	Vacant Residential Land	780 000	7	HARES CRESCENT		0	80543	116087
Commercial	Vacant Residential Land	780 000	7	HARES CRESCENT		0	80543	116087
Commercial	Offices&Retail	7 800 000	330	VICTORIA ROAD		0	81028	116779
Commercial	Offices	1 640 000	193	VICTORIA ROAD		0	413348	154381
Commercial	Retail	8 800 000	286	VICTORIA ROAD		0	245856	157034
Commercial	Offices&Retail	55 000 000	98	BROMWELL STREET		0	297800	162807
Commercial	Retail	3 260 000	5	VOORTREKKER ROAD		0	9190	10641
Commercial	Retail	3 260 000	5	VOORTREKKER ROAD		0	9190	10641
Commercial	Lsd.Land	-	399B	ALBERT ROAD		0	9209	10664

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Vac Bus Land	1 900 000	4	SALT RIVER ROAD		0	9830	11800
Commercial	Vac Bus Land	920 000	8	SALT RIVER ROAD		0	9831	11801
Commercial	Workshop	-	22	SALT RIVER ROAD		0	9850	11835
Commercial	Workshop	-	22	SALT RIVER ROAD		0	9850	11835
Commercial	Offices&Retail	1 300 000	44	SALT RIVER ROAD		0	9895	11888
Commercial	Workshop	4 520 000	70	SALT RIVER ROAD		0	9961	11982
Commercial	Offices	7 500 000	74	ORMSKIRK STREET		0	9983	12009
Commercial	Offices&Retail	3 520 000	340	VICTORIA ROAD		0	11132	13656
Commercial	Offices&Retail	3 520 000	340	VICTORIA ROAD		0	11132	13656
Commercial	Offices&Retail	5 100 000	10	QUEENS PARK AVENUE		0	11134	13662
Commercial	Workshop	2 600 000	12	QUEENS PARK AVENUE		0	11135	13663
Commercial	Workshop	2 600 000	12	QUEENS PARK AVENUE		0	11135	13663
Commercial	Vac Bus Land	1 990 000	14	QUEENS PARK AVENUE		0	11136	13664
Commercial	Vac Bus Land	1 990 000	14	QUEENS PARK AVENUE		0	11136	13664
Commercial		1 080 000	26	QUEENS PARK AVENUE		0	11137	13667
Commercial		1 080 000	26	QUEENS PARK AVENUE		0	11137	13667
Commercial		1 080 000	26	QUEENS PARK AVENUE		0	11137	13667
Commercial	Light Indust.	8 100 000	28	QUEENS PARK AVENUE		0	11139	13669
Commercial	Light Indust.	-	344	VICTORIA ROAD		0	11171	13717
Commercial	Light Indust.	-		VICTORIA ROAD		0	11174	13720
Commercial	Workshop	12 420 000	10	BRICKFIELDS ROAD		0	11182	13743
Commercial	Workshop	12 420 000	10	BRICKFIELDS ROAD		0	11182	13743
Commercial	Light Indust.	5 460 000	346	VICTORIA ROAD		0	11184	13749
Commercial	Vac Bus Land	5 130 000	346A	VICTORIA ROAD		0	11185	13750
Commercial	Retail	4 950 000	346B	VICTORIA ROAD		0	11186	13751
Commercial	Retail	4 950 000	346B	VICTORIA ROAD		0	11186	13751
Commercial	Retail	28 820 000	9	BRICKFIELDS ROAD		0	11187	13753
Commercial	Retail	28 820 000	9	BRICKFIELDS ROAD		0	11187	13753
Commercial	Retail	28 820 000	9	BRICKFIELDS ROAD		0	11187	13753
Commercial	Offices&Retail	67 850 000	15	BRICKFIELDS ROAD		0	11188	13756
Commercial	Light Indust.	9 800 000	21	QUEENS PARK AVENUE		0	11200	13777
Commercial	Warehouse	7 200 000	20	BRICKFIELDS ROAD		0	11201	13778
Commercial	Warehouse	7 200 000	20	BRICKFIELDS ROAD		0	11201	13778
Commercial	Offices&Retail	18 200 000	16	BRICKFIELDS ROAD		0	11202	13779

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Light Indust.	3 830 000	352	VICTORIA ROAD		0	11204	13804
Commercial	Warehouse	-	8	MICAWBER ROAD		0	11205	13805
Commercial	Warehouse	-	8	MICAWBER ROAD		0	11205	13805
Commercial	Warehouse	-	8	MICAWBER ROAD		0	11205	13805
Commercial	Warehouse	-	4	MICAWBER ROAD		0	11207	13807
Commercial	Warehouse	-	4	MICAWBER ROAD		0	11207	13807
Commercial	Warehouse	-	4	MICAWBER ROAD		0	11207	13807
Commercial	Warehouse	-	7	PICKWICK ROAD		0	11209	13809
Commercial	Warehouse	-	7	PICKWICK ROAD		0	11209	13809
Commercial	Warehouse	-	7	PICKWICK ROAD		0	11209	13809
Commercial	Warehouse	-	5	COPPERFIELD ROAD		0	11211	13811
Commercial	Warehouse	-	5	COPPERFIELD ROAD		0	11211	13811
Commercial	Warehouse	-	5	COPPERFIELD ROAD		0	11211	13811
Commercial	Retail	10 430 000	348	VICTORIA ROAD		0	11213	13813
Commercial	Light Indust.	8 000 000	8	FACTORY ROAD		0	11936	14672
Commercial	Body Corporate	-	24	QUEENS PARK AVENUE		0	12002	14836
Commercial	Warehouse	13 610 000	12	PICKWICK STREET		0	12004	14838
Commercial	Warehouse	13 610 000	12	PICKWICK STREET		0	12004	14838
Commercial	Warehouse	13 610 000	12	PICKWICK STREET		0	12004	14838
Commercial	Offices	15 770 000	7	QUEENS PARK AVENUE		0	12047	14904
Commercial	Offices	15 770 000	7	QUEENS PARK AVENUE		0	12047	14904
Commercial	Offices	15 770 000	7	QUEENS PARK AVENUE		0	12047	14904
Commercial	Retail	17 820 000	9	QUEENS PARK AVENUE		0	12053	14913
Commercial	Hotel	8 000 000	394	ALBERT ROAD		0	12435	15548
Commercial	Warehouse	2 050 000	17	DURHAM AVENUE		0	12700	15876
Commercial	Retail	1 360 000	25A	DURHAM AVENUE		0	12709	15893
Commercial	Workshop	17 800 000	27	DURHAM AVENUE		0	12711	15900
Commercial	Vac Bus Land	-	269	VICTORIA ROAD		0	12938	16145
Commercial	Vac Bus Land	-	281A	VICTORIA ROAD		0	12941	16152
Commercial	Vac Bus Land	-	281A	VICTORIA ROAD		0	12941	16152
Commercial	Vac Bus Land	-	279	VICTORIA ROAD		0	12943	16154
Commercial	Warehouse	3 720 000	11	SHELLEY ROAD		0	12951	16174
Commercial	Warehouse	3 720 000	11	SHELLEY ROAD		0	12951	16174
Commercial	Body Corporate	-	13	SHELLEY ROAD		0	12952	16175

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Body Corporate	-	13	SHELLEY ROAD		0	12952	16175
Commercial	Schools	18 900 000	50	DRYDEN STREET		0	12963	16190
Commercial	Warehouse	12 760 000	17	SHELLEY ROAD		0	12964	16191
Commercial	Warehouse	12 760 000	17	SHELLEY ROAD		0	12964	16191
Commercial	Body Corporate	-	97	CECIL ROAD		0	12966	16195
Commercial	Body Corporate	-	97	CECIL ROAD		0	12966	16195
Commercial	Warehouse	2 600 000	125	CECIL ROAD		0	12968	16201
Commercial	Coll/Uni/Technk	24 100 000	127	CECIL ROAD		0	12969	16202
Commercial	Warehouse	-	121	CECIL ROAD		0	12970	16203
Commercial	Retail	3 400 000	93	DURHAM AVENUE		0	12974	16211
Commercial	Schools	7 800 000	80	CECIL ROAD		0	12975	16212
Commercial	Warehouse	2 420 000	4	SWIFT STREET		0	12979	16217
Commercial	Retail	2 260 000	67	DURHAM AVENUE		0	12984	16225
Commercial	Offices&Retail	8 040 000	37	DRYDEN STREET		0	12989	16230
Commercial	Offices&Retail	8 040 000	37	DRYDEN STREET		0	12989	16230
Commercial	Serv St&Other	19 500 000	2	DURHAM AVENUE		0	12990	16232
Commercial	Serv Industrial	8 530 000	10	DURHAM AVENUE		0	12991	16233
Commercial	Body Corporate	-	30	HOPKINS STREET		0	12992	16238
Commercial	Light Indust.	-	48	HOPKINS STREET		0	12994	16242
Commercial	Light Indust.	21 400 000	60	HOPKINS STREET		0	12996	16246
Commercial	Offices&Retail	11 000 000	257	VICTORIA ROAD		0	12997	16247
Commercial	Offices&Retail	2 500 000	259	VICTORIA ROAD		0	12998	16248
Commercial	Light Indust.	4 260 000	255	VICTORIA ROAD		0	12999	16249
Commercial	Workshop	11 800 000	57	SALT RIVER ROAD		0	13000	16252
Commercial	Workshop	11 800 000	57	SALT RIVER ROAD		0	13000	16252
Commercial	Workshop	11 800 000	57	SALT RIVER ROAD		0	13000	16252
Commercial	Offices	8 200 000	55	SALT RIVER ROAD		0	13001	16253
Commercial	Offices	8 200 000	55	SALT RIVER ROAD		0	13001	16253
Commercial	Warehouse	6 340 000	51	SALT RIVER ROAD		0	13002	16254
Commercial	Warehouse	17 220 000	49	SALT RIVER ROAD		0	13003	16255
Commercial	Offices	15 300 000	43	SALT RIVER ROAD		0	13004	16258
Commercial	Light Indust.	26 280 000	39	SALT RIVER ROAD		0	13007	16261
Commercial	Resd - 1 Dwell	1 370 000	16	DURHAM AVENUE		0	13012	16289
Commercial	Vac Bus Land	700 000	1A	HOPKINS STREET		0	13013	16290

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Light Indust.	10 400 000	20	DURHAM AVENUE		0	13016	16294
Commercial	Light Indust.	1 770 000	4	BRIAR ROAD		0	13017	16295
Commercial	Light Indust.	1 770 000	4	BRIAR ROAD		0	13017	16295
Commercial	Warehouse	9 000 000	49	SHANNON STREET		0	13021	16301
Commercial	Industrial Park	3 910 000	26	BRIAR ROAD		0	13022	16302
Commercial	Light Indust.	7 110 000	8	AUBREY STREET		0	13026	16306
Commercial	Light Indust.	4 770 000	12	SHANNON STREET		0	13027	16307
Commercial	Light Indust.	4 770 000	12	SHANNON STREET		0	13027	16307
Commercial	Warehouse	4 690 000	3	HOPKINS STREET		0	13028	16310
Commercial	Workshop	7 180 000	8	BRIAR ROAD		0	13031	16313
Commercial	Light Indust.	7 900 000	12	BRIAR ROAD		0	205212	16315
Commercial	Light Indust.	7 900 000	12	BRIAR ROAD		0	205212	16315
Commercial	Light Indust.	3 700 000	7	HOPKINS STREET		0	13033	16317
Commercial	Light Indust.	3 700 000	7	HOPKINS STREET		0	13033	16317
Commercial	Light Indust.	3 940 000	5	HOPKINS STREET		0	13034	16318
Commercial	Workshop	18 200 000	9	HOPKINS STREET		0	13035	16324
Commercial	Workshop	18 200 000	9	HOPKINS STREET		0	13035	16324
Commercial	Workshop	18 200 000	9	HOPKINS STREET		0	13035	16324
Commercial	Serv St&Other	11 100 000	261A	VICTORIA ROAD		0	13036	16325
Commercial	Light Indust.	15 100 000	261B	VICTORIA ROAD		0	13037	16326
Commercial	Light Indust.	-	33	SALT RIVER ROAD		0	13049	16346
Commercial	Light Indust.	20 400 000	45	SALT RIVER ROAD		0	13050	16347
Commercial	Offices	9 170 000	10A	HOPKINS STREET		0	13053	16353
Commercial	Light Indust.	4 100 000	46	HOPKINS STREET		0	13054	16355
Commercial	Coll/Uni/Technk	14 100 000	6	SHANNON STREET		0	13073	16393
Commercial	Light Indust.	10 200 000	21	HOMER STREET		0	13075	16397
Commercial	Warehouse	55 600 000	97	DURHAM AVENUE		0	13078	16400
Commercial	Offices	44 760 000	350	VICTORIA ROAD		0	13083	16407
Commercial	Retail	5 198 680	445F	ALBERT ROAD		0	13088	16414
Commercial	Industrial Park	-	271	VICTORIA ROAD		0	13092	16423
Commercial	Serv Industrial	10 290 000	245	VICTORIA ROAD		0	13094	16425
Commercial	Schools	16 600 000	156	ROCHESTER ROAD		0	13095	16429
Commercial	Offices&Retail	3 310 000	12	HOPKINS STREET		0	443114	16584
Commercial	Offices&Retail	3 310 000	12	HOPKINS STREET		0	443114	16584

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Offices	2 690 000	9	YEW STREET		0	13237	16614
Commercial	Offices	2 690 000	9	YEW STREET		0	13237	16614
Commercial	Offices	2 690 000	9	YEW STREET		0	13237	16614
Commercial	Light Indust.	2 400 000	21	YEW STREET		0	13238	16615
Commercial	Light Indust.	2 670 000	25	YEW STREET		0	13239	16616
Commercial	Offices&Retail	2 950 000	33	YEW STREET		0	13240	16617
Commercial	Offices&Retail	2 950 000	33	YEW STREET		0	13240	16617
Commercial		6 200 000	9B	SHELLEY ROAD		0	13274	16655
Commercial	Warehouse	3 040 000	86	CECIL ROAD		0	13327	16747
Commercial	Warehouse	3 040 000	86	CECIL ROAD		0	13327	16747
Commercial	Retail	1 120 000	32	SALT RIVER ROAD		0	13344	16793
Commercial	Retail	1 950 000	77	YORK STREET		0	343896	16797
Commercial	Vac Bus Land	-	360	VICTORIA ROAD		0	19951	27377
Commercial	Vac Bus Land	-	360	VICTORIA ROAD		0	19951	27377
Commercial	Vac Bus Land	-	362	VICTORIA ROAD		0	19952	27379
Commercial	Vac Bus Land	-	362	VICTORIA ROAD		0	19952	27379
Commercial	Warehouse	24 540 000	9	BROWNING ROAD		0	19953	27390
Commercial	Block of Flats	86 600 000	364	VICTORIA ROAD		0	19974	27616
Commercial	Block of Flats	86 600 000	364	VICTORIA ROAD		0	19974	27616
Commercial	Block of Flats	86 600 000	364	VICTORIA ROAD		0	19974	27616
Commercial	Vac Bus Land	-	358	VICTORIA ROAD		0	19975	27617
Commercial	Vac Bus Land	-	358	VICTORIA ROAD		0	19975	27617
Commercial	Vac Bus Land	-	358	VICTORIA ROAD		0	19975	27617
Commercial	Body Corporate	-	364A	VICTORIA ROAD		0	20109	27827
Commercial	Vac Bus Land	7 300 000	14	BRICKFIELDS ROAD		0	79361	114474
Commercial	Body Corporate	-	4	QUEENS PARK AVENUE		0	81374	117330
Commercial	Warehouse	4 970 000	46	SALT RIVER ROAD		0	110605	151409
Commercial	Offices&Retail	9 770 000	439	ALBERT ROAD		0	296938	157999
Commercial	Warehouse	4 960 000	10	HOPKINS STREET		0	402099	159922
Commercial	Light Indust.	14 170 000	15	SALT RIVER ROAD		0	772462	165478
Commercial	Light Indust.	6 640 000	17	SALT RIVER ROAD		0	449912	165479
Commercial	Light Indust.	2 180 000	5A	DURHAM AVENUE		0	443186	165487
Commercial	Offices	4 900 000	78	SALT RIVER ROAD		0	446570	166272
Commercial	Parking Garage	1 750 000	15	QUEENS PARK AVENUE		0	971236	169594

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Retail	3 880 000	91	DURHAM AVENUE		0	978945	170696
Commercial	Warehouse	2 270 000	4	QUEENS PARK AVENUE	1	48901	81374	117330
Commercial	Warehouse	2 490 000	4	QUEENS PARK AVENUE	2	48902	81374	117330
Commercial	Office	620 000	4	QUEENS PARK AVENUE	3	48903	81374	117330
Commercial	Warehouse	890 000	4	QUEENS PARK AVENUE	4	48904	81374	117330
Commercial	Factory	1 270 000	4	QUEENS PARK AVENUE	5	48905	81374	117330
Commercial	Warehouse	1 990 000	4	QUEENS PARK AVENUE	6	48906	81374	117330
Commercial	Office	950 000	4	QUEENS PARK AVENUE	7	48907	81374	117330
Commercial	Warehouse	10 240 000	24	QUEENS PARK AVENUE	23	122143	12002	14836
Commercial	Warehouse	10 240 000	24	QUEENS PARK AVENUE	23	122143	12002	14836
Commercial	Warehouse	10 240 000	24	QUEENS PARK AVENUE	23	122143	12002	14836
Commercial	Office	-	24	QUEENS PARK AVENUE	24	122144	12002	14836
Commercial	Office	-	24	QUEENS PARK AVENUE	24	122144	12002	14836
Commercial	Warehouse	4 130 000	364A	VICTORIA ROAD	1	137632	20109	27827
Commercial	Warehouse	4 130 000	364A	VICTORIA ROAD	1	137632	20109	27827
Commercial	Warehouse	4 130 000	364A	VICTORIA ROAD	1	137632	20109	27827
Commercial	Workshop	1 890 000	364A	VICTORIA ROAD	2	137633	20109	27827
Commercial	Workshop	1 890 000	364A	VICTORIA ROAD	2	137633	20109	27827
Commercial	Workshop	1 890 000	364A	VICTORIA ROAD	2	137633	20109	27827
Commercial	Workshop	1 870 000	364A	VICTORIA ROAD	3	137634	20109	27827
Commercial	Workshop	1 870 000	364A	VICTORIA ROAD	3	137634	20109	27827
Commercial	Workshop	1 870 000	364A	VICTORIA ROAD	3	137634	20109	27827
Commercial	Office	-	37	HARES AVENUE	1	27401	80542	116086
Commercial	Office	-	37	HARES AVENUE	1	27401	80542	116086
Commercial	Office	-	37	HARES AVENUE	2	27402	80542	116086
Commercial	Office	-	37	HARES AVENUE	2	27402	80542	116086
Commercial	Office	-	37	HARES AVENUE	3	27403	80542	116086
Commercial	Office	-	37	HARES AVENUE	3	27403	80542	116086
Commercial	Office	-	37	HARES AVENUE	4	27404	80542	116086
Commercial	Office	-	37	HARES AVENUE	4	27404	80542	116086
Commercial	Office	-	37	HARES AVENUE	5	27405	80542	116086
Commercial	Office	-	37	HARES AVENUE	5	27405	80542	116086
Commercial	Office	-	37	HARES AVENUE	6	27406	80542	116086
Commercial	Office	-	37	HARES AVENUE	6	27406	80542	116086

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Office	-	37	HARES AVENUE	7	27407	80542	116086
Commercial	Office	-	37	HARES AVENUE	7	27407	80542	116086
Commercial	Workshop	2 710 000	364A	VICTORIA ROAD	4	152964	20109	27827
Commercial	Workshop	2 710 000	364A	VICTORIA ROAD	4	152964	20109	27827
Commercial	Workshop	2 710 000	364A	VICTORIA ROAD	4	152964	20109	27827
Commercial	Shop	4 340 000	326	VICTORIA ROAD	1	32746	109630	150062
Commercial	Storeroom	8 000	326	VICTORIA ROAD	8	32753	109630	150062
Commercial	Storeroom	8 000	326	VICTORIA ROAD	15	32760	109630	150062
Commercial	Warehouse	2 310 000	30	HOPKINS STREET	1	41121	12992	16238
Commercial	Warehouse	2 310 000	30	HOPKINS STREET	1	41121	12992	16238
Commercial	Warehouse	1 670 000	30	HOPKINS STREET	2	41122	12992	16238
Commercial	Warehouse	1 680 000	30	HOPKINS STREET	3	41123	12992	16238
Commercial	Warehouse	1 490 000	30	HOPKINS STREET	4	41124	12992	16238
Commercial	Warehouse	1 830 000	30	HOPKINS STREET	5	41125	12992	16238
Commercial	Warehouse	1 830 000	30	HOPKINS STREET	5	41125	12992	16238
Commercial	Warehouse	1 070 000	30	HOPKINS STREET	6	41126	12992	16238
Commercial	Warehouse	750 000	30	HOPKINS STREET	7	41127	12992	16238
Commercial	Warehouse	420 000	30	HOPKINS STREET	8	41128	12992	16238
Commercial	Shop	12 190 000	364B	VICTORIA ROAD	1	158356	19994	27664
Commercial	Warehouse	6 180 000	364B	VICTORIA ROAD	2	158357	19994	27664
Commercial	Office	970 000	364B	VICTORIA ROAD	3	158358	19994	27664
Commercial	Office	970 000	364B	VICTORIA ROAD	3	158358	19994	27664
Commercial	Office	1 060 000	364B	VICTORIA ROAD	4	158359	19994	27664
Commercial	Parking	168 000	364B	VICTORIA ROAD	5	158360	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	6	158361	19994	27664
Commercial	Parking	150 000	364B	VICTORIA ROAD	7	158362	19994	27664
Commercial	Parking	150 000	364B	VICTORIA ROAD	8	158363	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	9	158364	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	10	158365	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	11	158366	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	12	158367	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	12	158367	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	12	158367	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	13	158368	19994	27664

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Parking	72 000	364B	VICTORIA ROAD	13	158368	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	13	158368	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	13	158368	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	14	158369	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	14	158369	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	14	158369	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	14	158369	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	15	158370	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	15	158370	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	15	158370	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	15	158370	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	16	158371	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	16	158371	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	16	158371	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	16	158371	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	17	158372	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	17	158372	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	17	158372	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	17	158372	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	17	158372	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	17	158372	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	18	158373	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	18	158373	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	18	158373	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	19	158374	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	19	158374	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	19	158374	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	19	158374	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	20	158375	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	20	158375	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	20	158375	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	20	158375	19994	27664
Commercial	Parking	78 000	364B	VICTORIA ROAD	21	158376	19994	27664
Commercial	Parking	78 000	364B	VICTORIA ROAD	21	158376	19994	27664

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Parking	78 000	364B	VICTORIA ROAD	21	158376	19994	27664
Commercial	Parking	78 000	364B	VICTORIA ROAD	22	158377	19994	27664
Commercial	Parking	78 000	364B	VICTORIA ROAD	22	158377	19994	27664
Commercial	Parking	78 000	364B	VICTORIA ROAD	22	158377	19994	27664
Commercial	Parking	84 000	364B	VICTORIA ROAD	23	158378	19994	27664
Commercial	Parking	84 000	364B	VICTORIA ROAD	23	158378	19994	27664
Commercial	Parking	84 000	364B	VICTORIA ROAD	23	158378	19994	27664
Commercial	Parking	84 000	364B	VICTORIA ROAD	23	158378	19994	27664
Commercial	Parking	84 000	364B	VICTORIA ROAD	23	158378	19994	27664
Commercial	Parking	84 000	364B	VICTORIA ROAD	24	158379	19994	27664
Commercial	Parking	84 000	364B	VICTORIA ROAD	24	158379	19994	27664
Commercial	Parking	84 000	364B	VICTORIA ROAD	24	158379	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	25	158380	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	25	158380	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	25	158380	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	25	158380	19994	27664
Commercial	Parking	66 000	364B	VICTORIA ROAD	26	158381	19994	27664
Commercial	Parking	66 000	364B	VICTORIA ROAD	26	158381	19994	27664
Commercial	Parking	66 000	364B	VICTORIA ROAD	26	158381	19994	27664
Commercial	Parking	66 000	364B	VICTORIA ROAD	27	158382	19994	27664
Commercial	Parking	66 000	364B	VICTORIA ROAD	27	158382	19994	27664
Commercial	Parking	66 000	364B	VICTORIA ROAD	27	158382	19994	27664
Commercial	Parking	66 000	364B	VICTORIA ROAD	27	158382	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	28	158383	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	28	158383	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	28	158383	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	28	158383	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	29	158384	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	29	158384	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	29	158384	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	29	158384	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	30	158385	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	30	158385	19994	27664
Commercial	Parking	72 000	364B	VICTORIA ROAD	30	158385	19994	27664

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Parking	72 000	364B	VICTORIA ROAD	30	158385	19994	27664
Commercial	Parking	108 000	364B	VICTORIA ROAD	31	158386	19994	27664
Commercial	Parking	108 000	364B	VICTORIA ROAD	31	158386	19994	27664
Commercial	Parking	108 000	364B	VICTORIA ROAD	31	158386	19994	27664
Commercial	Parking	108 000	364B	VICTORIA ROAD	31	158386	19994	27664
Commercial	Parking	108 000	364B	VICTORIA ROAD	31	158386	19994	27664
Commercial	Parking	120 000	364B	VICTORIA ROAD	32	158387	19994	27664
Commercial	Parking	78 000	364B	VICTORIA ROAD	33	158388	19994	27664
Commercial	Parking	78 000	364B	VICTORIA ROAD	34	158389	19994	27664
Commercial	Warehouse	7 250 000	364B	VICTORIA ROAD	35	158390	19994	27664
Commercial	Warehouse	-	364B	VICTORIA ROAD	36	158391	19994	27664
Commercial	Warehouse	-	364B	VICTORIA ROAD	36	158391	19994	27664
Commercial	Warehouse	-	364B	VICTORIA ROAD	36	158391	19994	27664
Commercial	Office	1 480 000	24	QUEENS PARK AVENUE	4	40665	12002	14836
Commercial	Office	1 480 000	24	QUEENS PARK AVENUE	4	40665	12002	14836
Commercial	Office	1 480 000	24	QUEENS PARK AVENUE	4	40665	12002	14836
Commercial	Office	840 000	24	QUEENS PARK AVENUE	8	40669	12002	14836
Commercial	Office	840 000	24	QUEENS PARK AVENUE	8	40669	12002	14836
Commercial	Office	840 000	24	QUEENS PARK AVENUE	8	40669	12002	14836
Commercial	Office	180 000	24	QUEENS PARK AVENUE	12	40673	12002	14836
Commercial	Warehouse	2 040 000	267	VICTORIA ROAD	8	181630	13044	16337
Commercial	Shop	7 310 000	267	VICTORIA ROAD	9	181631	13044	16337
Commercial	Warehouse	2 320 000	267	VICTORIA ROAD	7	181629	13044	16337
Commercial	Warehouse	8 790 000	267	VICTORIA ROAD	2	181628	13044	16337
Commercial	Office	1 860 000	31	BRICKFIELDS ROAD	20	182468	11471	14109
Commercial	Office	890 000	31	BRICKFIELDS ROAD	5	184842	11471	14109
Commercial	Office	890 000	31	BRICKFIELDS ROAD	5	184842	11471	14109
Commercial	Workshop	560 000	24	QUEENS PARK AVENUE	25	186197	12002	14836
Commercial	Workshop	560 000	24	QUEENS PARK AVENUE	25	186197	12002	14836
Commercial	Workshop	560 000	24	QUEENS PARK AVENUE	25	186197	12002	14836
Commercial	Factory	830 000	24	QUEENS PARK AVENUE	26	186198	12002	14836
Commercial	Factory	830 000	24	QUEENS PARK AVENUE	26	186198	12002	14836
Commercial	Factory	830 000	24	QUEENS PARK AVENUE	26	186198	12002	14836
Commercial	Factory	830 000	24	QUEENS PARK AVENUE	26	186198	12002	14836

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Factory	850 000	24	QUEENS PARK AVENUE	27	186199	12002	14836
Commercial	Factory	850 000	24	QUEENS PARK AVENUE	27	186199	12002	14836
Commercial	Factory	850 000	24	QUEENS PARK AVENUE	27	186199	12002	14836
Commercial	Factory	850 000	24	QUEENS PARK AVENUE	27	186199	12002	14836
Commercial	Factory	570 000	24	QUEENS PARK AVENUE	28	186200	12002	14836
Commercial	Factory	570 000	24	QUEENS PARK AVENUE	28	186200	12002	14836
Commercial	Factory	570 000	24	QUEENS PARK AVENUE	28	186200	12002	14836
Commercial	Laundry	71 000	31	BRICKFIELDS ROAD	16	187528	11471	14109
Commercial	Vac Bus Land	-	281	VICTORIA ROAD		0	12940	16151
Commercial	Vac Bus Land	-	281	VICTORIA ROAD		0	12940	16151
Commercial	Office	480 000	31	BRICKFIELDS ROAD	24	181415	11471	14109
Commercial	Office	480 000	31	BRICKFIELDS ROAD	24	181415	11471	14109
Commercial	Office	480 000	31	BRICKFIELDS ROAD	24	181415	11471	14109
Commercial	Factory	2 990 000	31	BRICKFIELDS ROAD	1	181449	11471	14109
Commercial	Factory	2 990 000	31	BRICKFIELDS ROAD	1	181449	11471	14109
Commercial	Factory	2 990 000	31	BRICKFIELDS ROAD	1	181449	11471	14109
Commercial	Factory	8 110 000	31	BRICKFIELDS ROAD	4	181452	11471	14109
Commercial	Factory	8 110 000	31	BRICKFIELDS ROAD	4	181452	11471	14109
Commercial	Factory	8 110 000	31	BRICKFIELDS ROAD	4	181452	11471	14109
Commercial	Factory	3 540 000	31	BRICKFIELDS ROAD	3	181451	11471	14109
Commercial	Factory	3 540 000	31	BRICKFIELDS ROAD	3	181451	11471	14109
Commercial	Factory	2 660 000	31	BRICKFIELDS ROAD	2	181450	11471	14109
Commercial	Factory	2 660 000	31	BRICKFIELDS ROAD	2	181450	11471	14109
Commercial	Office	940 000	31	BRICKFIELDS ROAD	17	181610	11471	14109
Commercial	Office	530 000	31	BRICKFIELDS ROAD	18	181611	11471	14109
Commercial	Office	530 000	31	BRICKFIELDS ROAD	18	181611	11471	14109
Commercial	Shop	1 230 000	31	BRICKFIELDS ROAD	25	181616	11471	14109
Commercial	Shop	1 230 000	31	BRICKFIELDS ROAD	25	181616	11471	14109
Commercial	Shop	1 230 000	31	BRICKFIELDS ROAD	25	181616	11471	14109
Commercial	Office	740 000	31	BRICKFIELDS ROAD	22	181614	11471	14109
Commercial	Shop	1 350 000	31	BRICKFIELDS ROAD	26	181617	11471	14109
Commercial	Shop	1 350 000	31	BRICKFIELDS ROAD	26	181617	11471	14109
Commercial	Shop	1 350 000	31	BRICKFIELDS ROAD	26	181617	11471	14109
Commercial	Shop	1 350 000	31	BRICKFIELDS ROAD	26	181617	11471	14109

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Office	2 630 000	31	BRICKFIELDS ROAD	19	181612	11471	14109
Commercial	Office	2 630 000	31	BRICKFIELDS ROAD	19	181612	11471	14109
Commercial	Office	5 800 000	31	BRICKFIELDS ROAD	23	181615	11471	14109
Commercial	Office	5 800 000	31	BRICKFIELDS ROAD	23	181615	11471	14109
Commercial	Office	5 800 000	31	BRICKFIELDS ROAD	23	181615	11471	14109
Commercial	Office	720 000	31	BRICKFIELDS ROAD	21	181613	11471	14109
Commercial	Gymnasium	3 050 000	31	BRICKFIELDS ROAD	6	182463	11471	14109
Commercial	Gymnasium	3 050 000	31	BRICKFIELDS ROAD	6	182463	11471	14109
Commercial	Office	1 470 000	31	BRICKFIELDS ROAD	7	182464	11471	14109
Commercial	Office	1 470 000	31	BRICKFIELDS ROAD	7	182464	11471	14109
Commercial	Office	1 700 000	31	BRICKFIELDS ROAD	12	182467	11471	14109
Commercial	Office	1 700 000	31	BRICKFIELDS ROAD	12	182467	11471	14109
Commercial	Office	1 700 000	31	BRICKFIELDS ROAD	12	182467	11471	14109
Commercial	Office	1 700 000	31	BRICKFIELDS ROAD	12	182467	11471	14109
Commercial	Storeroom	160 000	31	BRICKFIELDS ROAD	27	182469	11471	14109
Commercial	Storeroom	160 000	31	BRICKFIELDS ROAD	27	182469	11471	14109
Commercial	Office	16 650 000	31	BRICKFIELDS ROAD	8	182465	11471	14109
Commercial	Office	16 650 000	31	BRICKFIELDS ROAD	8	182465	11471	14109
Commercial	Office	16 650 000	31	BRICKFIELDS ROAD	8	182465	11471	14109
Commercial		110 970 000	31	BRICKFIELDS ROAD	29	193445	11471	14109
Commercial		14 490 000	31	BRICKFIELDS ROAD	30	193446	11471	14109
Commercial		14 490 000	31	BRICKFIELDS ROAD	30	193446	11471	14109
Commercial	Office	1 310 000	31	BRICKFIELDS ROAD	61	194132	11471	14109
Commercial	Shop	4 820 000	267	VICTORIA ROAD	1	195001	13044	16337
Commercial	Office	280 000	267	VICTORIA ROAD	4	195003	13044	16337
Commercial	Office	820 000	267	VICTORIA ROAD	3	195002	13044	16337
Commercial	Office	270 000	267	VICTORIA ROAD	10	195004	13044	16337
Commercial	Office	5 720 000	31	BRICKFIELDS ROAD	130	7500531	11471	14109
Commercial	Office	5 720 000	31	BRICKFIELDS ROAD	130	7500531	11471	14109
Commercial	Office	5 720 000	31	BRICKFIELDS ROAD	130	7500531	11471	14109
Commercial	Storeroom	280 000	31	BRICKFIELDS ROAD	121	7500515	11471	14109
Commercial	Storeroom	280 000	31	BRICKFIELDS ROAD	121	7500515	11471	14109
Commercial	Shop	460 000	31	BRICKFIELDS ROAD	123	7500518	11471	14109
Commercial	Shop	460 000	31	BRICKFIELDS ROAD	123	7500518	11471	14109

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Shop	320 000	31	BRICKFIELDS ROAD	125	7500508	11471	14109
Commercial	Shop	320 000	31	BRICKFIELDS ROAD	125	7500508	11471	14109
Commercial	Shop	810 000	31	BRICKFIELDS ROAD	127	7500510	11471	14109
Commercial	Shop	810 000	31	BRICKFIELDS ROAD	127	7500510	11471	14109
Commercial	Shop	240 000	31	BRICKFIELDS ROAD	129	7500512	11471	14109
Commercial	Shop	240 000	31	BRICKFIELDS ROAD	129	7500512	11471	14109
Commercial	Shop	240 000	31	BRICKFIELDS ROAD	128	7500511	11471	14109
Commercial	Shop	240 000	31	BRICKFIELDS ROAD	128	7500511	11471	14109
Commercial	Shop	360 000	31	BRICKFIELDS ROAD	126	7500509	11471	14109
Commercial	Shop	360 000	31	BRICKFIELDS ROAD	126	7500509	11471	14109
Commercial	Shop	360 000	31	BRICKFIELDS ROAD	126	7500509	11471	14109
Commercial	Shop	1 070 000	31	BRICKFIELDS ROAD	124	7500519	11471	14109
Commercial	Shop	1 070 000	31	BRICKFIELDS ROAD	124	7500519	11471	14109
Commercial	Shop	470 000	31	BRICKFIELDS ROAD	122	7500517	11471	14109
Commercial	Shop	470 000	31	BRICKFIELDS ROAD	122	7500517	11471	14109
Commercial	Office	1 210 000	31	BRICKFIELDS ROAD	37	7500513	11471	14109
Commercial	Shop	490 000	31	BRICKFIELDS ROAD	44	7500523	11471	14109
Commercial	Shop	490 000	31	BRICKFIELDS ROAD	44	7500523	11471	14109
Commercial	Office	280 000	31	BRICKFIELDS ROAD	46	7500524	11471	14109
Commercial	Office	280 000	31	BRICKFIELDS ROAD	46	7500524	11471	14109
Commercial	Shop	1 260 000	31	BRICKFIELDS ROAD	47	7500525	11471	14109
Commercial	Shop	1 260 000	31	BRICKFIELDS ROAD	47	7500525	11471	14109
Commercial	Office	-	31	BRICKFIELDS ROAD	45	7500516	11471	14109
Commercial	Shop	900 000	31	BRICKFIELDS ROAD	43	7500522	11471	14109
Commercial	Shop	900 000	31	BRICKFIELDS ROAD	43	7500522	11471	14109
Commercial	Office	1 200 000	31	BRICKFIELDS ROAD	38	7500514	11471	14109
Commercial	Office	1 200 000	31	BRICKFIELDS ROAD	38	7500514	11471	14109
Commercial	Office	2 080 000	31	BRICKFIELDS ROAD	41	7500521	11471	14109
Commercial	Office	2 080 000	31	BRICKFIELDS ROAD	41	7500521	11471	14109
Commercial	Office	2 080 000	31	BRICKFIELDS ROAD	41	7500521	11471	14109
Commercial	Office	10 700 000	31	BRICKFIELDS ROAD	42	7500520	11471	14109
Commercial	Office	10 700 000	31	BRICKFIELDS ROAD	42	7500520	11471	14109
Commercial	Warehouse	-	117B	CECIL ROAD		0	12967	16197
Commercial	Warehouse	-	117	CECIL ROAD		0	12971	16204

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Offices&Retail	20 940 000	265	VICTORIA ROAD		0	13043	16336
Commercial	Offices&Retail	20 940 000	265	VICTORIA ROAD		0	13043	16336
Commercial	Offices&Retail	88 200 000	263	VICTORIA ROAD		0	11760285	175134
Commercial	Parking Garage	21 200 000	119	CECIL ROAD		0	19359092	176927
Commercial	Railway	-	56E	VOORTREKKER ROAD		0	76046	109565
Commercial	Office	1 380 000	31	BRICKFIELDS ROAD	62	7505311	11471	14109
Commercial	Office	1 380 000	31	BRICKFIELDS ROAD	62	7505311	11471	14109
Commercial	Office	570 000	31	BRICKFIELDS ROAD	63	7505312	11471	14109
Commercial	Office	570 000	31	BRICKFIELDS ROAD	63	7505312	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	100	195786	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	100	195786	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	101	195787	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	101	195787	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	102	195788	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	102	195788	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	103	195789	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	104	195790	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	105	195791	11471	14109
Commercial	Storeroom	40 250	31	BRICKFIELDS ROAD	106	195792	11471	14109
Commercial	Storeroom	40 250	31	BRICKFIELDS ROAD	106	195792	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	115	195800	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	115	195800	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	116	195801	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	116	195801	11471	14109
Commercial	Storeroom	69 000	31	BRICKFIELDS ROAD	120	195802	11471	14109
Commercial	Storeroom	69 000	31	BRICKFIELDS ROAD	120	195802	11471	14109
Commercial	Offices	6 000 000	419	ALBERT ROAD		0	9204	10659
Commercial	Office	-	24	QUEENS PARK AVENUE	29	7519920	12002	14836
Commercial	Office	-	24	QUEENS PARK AVENUE	30	7520321	12002	14836
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	32	193448	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	31	193447	11471	14109
Commercial	Common property	1 000	364B	VICTORIA ROAD	43	7518946	19994	27664
Commercial	Common property	1 000	364B	VICTORIA ROAD	43	7518946	19994	27664
Commercial	Common property	1 000	364B	VICTORIA ROAD	43	7518946	19994	27664

CATEGORY	USE DESCRIPTION	Total Val	St No.	Street	Unit No	Sect ID	LIS Key	ERF No
Commercial	Office	560 000	364B	VICTORIA ROAD	37	7518729	19994	27664
Commercial	Office	560 000	364B	VICTORIA ROAD	37	7518729	19994	27664
Commercial	Retail	24 041 410	1	MICAWBER STREET		0	76339757	178705
Commercial	Retail	24 041 410	1	MICAWBER STREET		0	76339757	178705
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	117	195033	11471	14109
Commercial	Storeroom	140 000	31	BRICKFIELDS ROAD	9	182466	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	109	195795	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	107	195793	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	113	195798	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	114	195799	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	110	195796	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	108	195794	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	112	195797	11471	14109
Commercial	Common property	1 000	31	BRICKFIELDS ROAD	111	195086	11471	14109
Commercial	Offices&Retail	264 200 000	358	VICTORIA ROAD		0	85823743	179036
Commercial	Industrial Park	19 100 000	271	VICTORIA ROAD		0	57670714	177564
Commercial	Warehouse	215 050	445F	ALBERT ROAD		0	13088	16414